

INTERNATIONAL CONFERENCE ON PUBLIC-PRIVATE PARTNERSHIPS

May 26-May 29, 2015

CONFERENCE PROGRAM

www.icppp2015.org

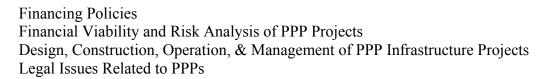
Welcome to Austin!

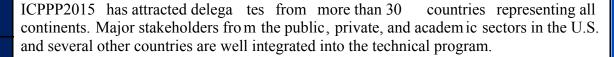


C. Michael Walton
Conference Co-chair



ICPPP2015 covers a wide range of topics related to PPPs, ranging fro m policy to engineering, and economics to legal issues. The conference main themes include:





The city of Austin is located along the Colorado River in Central Texas. In addition to being a rich hub of culture, government, and industry, Austin is considered the "live music capital of the world."

In short, we have an exciting program for ICPPP2015 and a great city expecting your visit. We look forward to seeing you in Austin soon!



Cesar Queiroz
Co-chair, International
Steering Committee

Zhanmin ZhangCo-chair, Conference
Organizing Committee

Sincerely.

C. Michael Walton

Cesar Queiroz

Zhanmin Zhang

Organizing Committees

Conference Chairs

C. Michael Walton, Ernest H. Cockrell Centennial Chair, The University of Texas at Austin, USA Oscar de Buen Richkarday, President of PIARC Xinghua Li, Director-General, Transport Planning and Research Institute, Ministry of Transport, China

Conference Organizing Committee

Chairs

Zhanmin Zhang, The University of Texas at Austin, USA Patrick Rhode, Vice President, Cintra US, USA

International Scientific Committee

Chairs

Goran M Mladenović, *University of Belgrade, Serbia* Aristeidis Pantelias, *University College London (UCL), UK*

Promotion and Outreach Committee

Chairs

Alondra Chamorro Giné, Pontificia Universidad Católica de Chile, Chile Liping Hou, China Highway and Transportation Society

International Steering Committee

Chairs

Cesar Queiroz, Consultant, Former World Bank Highways Adviser, USA

Ralph Haas, *Professor, University of Waterloo, Canada* Nicolas Rubio, *President, Cintra US, USA*

Coordinators for North America

Susan L. Tighe, *Professor, University of Waterloo, Canada* Patrick DeCorla-Souza, *P3 Program Manager, Federal Highway Administration, USA*

Coordinators for Asia

Shengchuan Zhao, *Professor and Dean*, Dalian University of Technology, China Kazuaki Miyamoto, *Professor*, Tokyo City University, Japan Kyung Song, Representative Expert, Korea Expert Consulting Group, Korea

International Steering Committee cont.

Coordinators for South and Central America

Marcelo Perrupato e Silva, *Senior A dvisor*, *DB International*, *Brazil*Jose Luis Bonifaz, *Professor*, *Universidad del Pacifico*, *Peru*Fernando Pieroni, *Director*, *Estruturadora Brasileira de Projetos*, *Brazil*

Coordinators for Middle East and North Africa

Ziad Nakat, Senior Transport Specialist, World Bank

Coordinators for Oceania

Theuns Henning, Director Transportation Research Center, University of Auckland, New Zealand

Coordinators for International Financial Institutions

Tomas Serebrisky, *Economic Principal Advisor*, *Inter-American Development Bank* Lincoln Flor, *Senior Transport Economist*, World Bank

Coordinators for Academic Institutions

Rosário Macário, *Professor, Instituto Superior Técnico, Universidade de Lisboa, Portugal*Giuseppe Loprencipe, *Professor, University of Rome, Italy*Jose Tadeu Balbo, *Professor, University of Sao Paulo, Brazil*

Coordinators for Europe

Athena Roumboutsos, *Professor*, *University of the Aegean, Greece*Alejandro Lopez Martinez, *Business Development*, *OHL, Spain*Valentin Silyanov, *Professor*, *MADI*, *Russia*

Coordinators for Africa

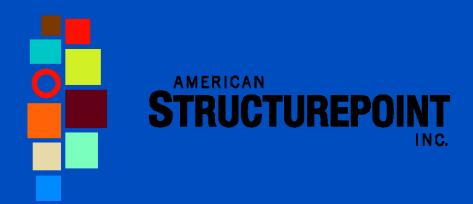
Koos Smit, Engineering Executive, South African National Road Agency (SOC) Limited, South Africa Joseph O. Haule, Roads Fund Manager, Tanzania Simon A. Oladele, Technology Transfer Center Manager, University of Botswana, Botswana

ICPPP2015 Financial Sponsors









Program Schedule Overview

	ICPPP2015 Program Overview										
	Tuesday (May 26)	esday (May 26) Wednsday (May 27)			Thursday (May 28) Friday		riday (May 2	day (May 29)			
7:30	<u> </u>	Continental Breakfast									
8:30 - 10:00	Morning Workshop: Basic Analysis Tools for Public-Private Partnership	Opening Ceremony		Session 7	Session 8	Session 9	Session 16	Session 17	Session 18		
					Coffee Bre	ak					
10:30 - 12:00	Morning Workshop: Basic Analysis Tools for Public-Private Partnership	Keynote Speeches			Session 10	Session 11	Session 12	С	losing Ceremor	ıy	
12:00 - 1:30	Lunch										
1:30 - 3:00	Afternoon Workshop: Investment Risk Assessment and Financial Viability Analysis	Session 1	Session 2	Session 3	,	Session 13	Session 14	Session 15			
			Cof	fee Break							
3:30 - 5:00	Afternoon Workshop: Investment Risk Assessment and Financial Viability Analysis	Session 4	Session 5	Session 6	Roundtable: PPPs in China	Plenary Session					
				Break							
6:30 - 8:00	Reception				Conference Dinner						
Session #	Session Title					Session #	Session Title	e			
1	Overall financing mechanisms					11	Infrastructure management of PPP projects				
2	Infrastructure management of P	PP projects				12	Impact of uncertainties				
3	Value for money				13	Overall financing mechanisms					
4	Design and operation of toll roads			14	Risk analysis methods						
5					15 Infrastructure management of PPP projects						
6					16 Issues pertinent to specific regions						
7					17 Future directions of financial mechanisms 18 Infrastructure management of PPP projects						
8	Infrastructure management of PPP projects				18	infrastructu	re managem	ent of PPP pr	ojects		
9	Issues petinent to specific regions Risk sharing			Roundtable: PPPs in China							

Tuesday, May 26, 2015

7:30-	Continental Breakfast
8:30 a.m.	
8:30-	Morning Workshop: Basic Analysis Tools for Public-Private Partnerships
10:00 a.m.	Amphitheater 204
10:00-10:30	Coffee Break
a.m.	
10:30-12:00	Morning Workshop: Basic Analysis Tools for Public-Private Partnerships
p.m.	Amphitheater 204
12:00-	Lunch
1:30 p.m.	
1:30-	Afternoon Workshop: Investment Risk Assessment and Financial Viability Analysis
3:00 p.m.	Amphitheater 204
3:00-	Coffee Break
3:30 p.m.	
3:30-	Afternoon Workshop: Investment Risk Assessment and Financial Viability Analysis
5:00 p.m.	Amphitheater 204
5:00-	Break
6:30 p.m.	
6:30-	Reception
7:00 p.m.	

Wednesday, May 27, 2015

7:30-	Continental Breakfast
8:30 a.m.	
8:30-	Opening Ceremony
10:00 a.m.	Amphitheater 204
	Welcome Remarks: C. Michael Walton, Ernest H. Cockrell Centennial Chair in Engineering, The University of Texas at Austin
	Opening Speech : Lt. General Joe Weber, Executive Director, Texas Department of Transportation
	Remarks from Organizing Committees:
	Oscar de Buen Richkarday, President of PIARC
	Xinghua Li, Director-General, Transport Planning and Research Institute (Represented by Baosheng Zhang)
	Zhanmin Zhang, Fellow of the Clyde E. Lee Endowed Professorship in Transportation, The University of Texas at Austin
10:00- 10:30 a.m.	Coffee Break
10:30-	Keynote Speeches – Moderator: Patrick Rhode, Cintra
12:00 p.m.	Amphitheater 204
	Robert Poole, Director of Transportation Policy, Reason Foundation (Confirmed)
	Ananth Prasad, Transportation Practice Head, HNTB Corp. (Confirmed)
12:00-	Lunch
1:30 p.m.	

1:30-3:00 p.m. Session 1: Overall Financing Mechanisms

Classroom 201

Moderator: Ben Asher, TxDOT

An Overview of the Brazilian PPP Experience from a Stakeholders' Viewpoint, Cesar Queiroz, Gaston Astesiano, Tomas Serebrisky, Claret Consulting LLC, 15-003

PPPs for Road Development in Mexico, Oscar De Buen, **Bernardo José Ortiz Mantilla**, World Road Association, 15-049

Use of Fiscal Support Mechanisms in Public-Private Partnerships: An Exploration of Three International Case Studies, Edwin E. Gonzalez, Martha E. Gross, Michael J. Garvin, Virginia Tech, 15-104

Financial Assessment of Private Partners for PPP Projects using Lender Approach, Hassan Fathali, Concordia University, 15-055 **Session 2: Infrastructure Management of PPP Projects**

Classroom 202

Moderator: Aris Pantelias, UCL

Comparison of Contract Requirements for Development and Communication of Design and Construction Information on Three PPP Projects in Texas, Cameron Schmeits, Nabeel Khwaja, Center for Transportation Research, 15-112

Public-Private Partnerships for High-Speed Rail Projects: Portugal and Thailand, Carlos Oliveira Cruz, Nakhon Kokkaew, Rui Cunha Marques, University of Lisbon, 15-051

Financial Viability of Water and
Wastewater Infrastructure: Using Public
-Private Partnerships,
Cristiana Surback, Pabacca W.

Cristiane Surbeck, Rebecca W. Trotter, Cesar Queiroz, University of Mississippi, 15-065

Dynamic Toll Lane: A Success Story as Part of the of Public Private Partnerships in the Commonwealth of Puerto Rico, **Benjamin Colucci**, 15-059 **Session 3: Value for Money**

Classroom 203

Moderator: Goran Mladenovic, University of Belgrade

A Benefit-Cost Analysis Tool for Evaluation of Highway Public-Private Partnership Projects, Patrick DeCorla-Souza, Douglass B. Lee, Mark Sullivan, Darren Timothy, Federal Highway Administration, 15-008

Institutional Economics Meets the Cost of Capital, Rick Geddes, Joshua K. Goldman, Cornell University, 15-079

Innovation Capture through the Alternative Technical Concept Process in PPPs in Texas: A Tool for Financial Viability, Fidel Saenz de Ormijana, Nicolas Rubio, Ferrovial Agroman US Corp, 15-097

A New Framework for Evaluating Public-Private Partnerships, James Smith, Junxiao Liu, Peter E.D. Love, Michael Regan, Bond University, 15-113

3:00- 3:30 p.m.	Coffee Break						
3:30- 5:00 p.m.	Session 4: Design and Operation of Toll Roads Classroom 201 Moderator: Katie Nees, TxDOT Traffic Forecasting Problems and Its Impact on Debt Recovery and Highway Planning, William Ankner, Transportation Solutions, 15-037 Lane Closure Restrictions on Texas Highway PPP Construction Projects, Kristopher Pruner, Nabeel Khwaja, University of Texas at Austin, 15-100 Development of an HOV Application for North Texas Manage Lane Projects, Julia Monso, Peter Jason Sipes, Cintra, 15-028 Arbitrage in Public-Private Partnership Contracts: The Brazilian Mg-050 Highway Case Study, Eloy Oliveira, Columbia University, 15-002	Session 5: Life-cycle Cost and Maintenance Policies Classroom 202 Moderator: Katherine Holtz, TxDOT Integrated Asset Management for Long Term Road Network PPP's, Ralph Haas, University of Waterloo, 15-046 Understanding the Interaction of Multiple Jurisdictions for Highway Investment: Viability of Public-Private Partnership Alternatives, Nobuhiko Daito, Shanjiang Zhu, Jonathan L. Gifford, George Mason University, 15-067 Seek A Positive Renegotiation Mechanism, Hui Sun, Xiaowei Yin, Tianjin University, 15-021 Charging on Ordinary Streets— Infrastructure Funding and Roles of PPP, Yu Namba, Toyo University, 15-066	Session 6: Impact of Financial Crises & Corresponding Strategies Classroom 203 Moderator: Cesar Queiroz An Integrated Approach to the Finance, Maintenance, and Operation of Highway Infrastructure, Juan Diego Porras-Alvarado, Zhe Han, Zhanmin Zhang, C. Michael Walton, University of Texas at Austin, 15-109 PPPs in Spain: lessons from the economic recession, Jose Manuel Vassallo, María de los Ángeles Baeza, Alejandro Ortega, Universidad Politecnica de Madrid, 15-043 Survey Study of Pavement Warranty Distress Thresholds, Feng Wang, Amin El Gendy, Yan Qi, Jackson State University, 15-034 The Impact of Rule of Laws on the Recovery of Distressed PPP Infrastructure Projects, Nakhon Kokkaew, Carlos Oliveira Cruz, Derek Alexander, University of Lisbon, 15-071	Roundtable – PPPs in China Classroom 104			

Thursday, May 28, 2015

7:30- 8:30 a m						
7:30- 8:30 a.m. 8:30- 10:00 a.m.	Session 7: Risk Analysis Methods Classroom 201 Moderator: Ricardo Bosch, Cintra Evaluating Long-term Leasing of Toll Roads based on Probabilistic and Multiple-Criteria Techniques, Zhibo Zhang, Samuel Labi, Kumares C. Sinha, Purdue University, 15-011 Quantified Probability Assessments of Revenue Forecasts, Thomas Adler, Ray Tillman, Mark Fowler, RSG, 15-013 Evaluation of Traffic and Revenue Risks of Toll Roads and Managed	Session 8: Infrastructure Management of PPP Projects Classroom 202 Moderator: Matt Pierce, COO, SH130 CC Involving the private sector in tramway track network maintenance: Case study of the City of Rome, Laura Chiacchiari, Giuseppe Loprencipe, Cesar Queiroz, University of Rome, 15-045 Public Private Partnership (PPP) Twin Challenges in Emerging Economies — The need for a paradigm shift, Pantaleo Daniel Rwelamila, University of South Africa, Graduate School of Business Leadership, 15-019 Public-Private Partnership for Urban	Session 9: Issues Pertinent to Specific Regions Classroom 203 Moderator: Liping Hou, CHTS A Stakeholders' Assessment of the Brazilian PPP Enabling Environment, Cesar Queiroz, Gaston Astesiano, Tomas Serebrisky, Claret Consulting LLC, 15-083 A PPP Model for Developing a Sustainable SME Sector in Developing Countries, Patrick Mabuza, National Energy Regulator of South Africa, 15-044 Necessary Adjustments on Government Guarantees – Brazilian Case Study, Paola Pantaleao, Carolina Torres Vieira, Bruno Werneck, Mattos Filho Advogados, 15-068			
10:00-	Lane Facilities, Phani Jammalamadaka, Yagnesh Jarmarwala, Lin Zhou, Naveen Mokkapati, Worapong Hirunyanitiwattana, CDM Smith, 15-060 Dynamic Stakeholder Networks and the Governance of PPPs, Andrew South, Raymond E. Levitt, Geert P. M. R. Dewulf, Stanford University, 15-110 Coffee Break	Development in China, Zhantao Zhang, Xixian Fengdong New Town Development, Co., Ltd. Experiences from PPP Road Projects in Finland, Pekka Pakkala, Seppo Mäkinen, Viasys VDC Inc., 15-012	Why are PPPs for public lighting so appealing? Benefits and barriers to its implementation in Brazil, Paola Pantaleao, Bruno Werneck, Mattos Filho Advogados, 15-053			
10:30 a.m.	Conce Break					

10:30- 12:00 p.m.	Session 10: Risk Sharing Classroom 201 Moderator: Michael Garvin, Virginia Tech Risk Allocation Considerations for PPP Projects, Vincent Dolan, KPMG Revenue guarantees in PPPs: A win- win option-based model, Nunzia Carbonara, Nicola Costantino, Roberta Pellegrino, Politecnico di Bari, 15-085 Consideration of Risk Transfer and the Impact of External Events in Road	Session 11: Infrastructure Management of PPP Projects Classroom 202 Moderator: Feng Wang, Jackson State University The Efficiency Claim of Public-Private Partnerships: A Look into Project Operations and Maintenance Costs, Sergio Martinez, C. Michael Walton, The University of Texas at Austin, 15-108 Mapping the PPP market in the US and Canada: participation and interaction of private firms between 1990 and 2013, Jose Guevara, Michael Garvin, Virginia Tech, 15-096	Session 12: Impact of Uncertainties Classroom 203 Moderator: H. Oliver Gao, Cornell University Innovative P3 Concepts to Replace Aging Infrastructure: Pennsylvania's Rapid Bridge Replacement Project, Rebecca Brooks, Lochner MMM Group Innovation and Environmental Constraints in PPPs: Opportunities and Challenges, Fidel Saenz de Ormijana, Nicolas Rubio, Ferrovial Agroman US Corp, 15-073 Capturing Uncertainties in Estimating Toll
12:00-	Concessions in South Africa, William Dachs, Nazir Alli, Gautrain Management Agency, 15087	Operations and Maintenance Practice of US Public-Private Partnership Roadways, Henry Chan, Arup, 15-052 The Dynamics of Change: Exploring the Successes and Failures of Business Process Re-engineering in PPP Infrastructure Projects, Evans Kessey, Bridge Engineering Assistant, Odessa, Texas, 15-026	Rates, Nevena Vajdic, Goran Mladenovic, Cesar Queiroz, University of Belgrade, 15-099 Contractual Flexibility in Transport Infrastructure PPP, Sérgio Domingues, Dejan Zlatkovic, Athena Roumboutsos, University of Antwerp, 15-092
12:00- 1:30 p.m.	Lunch		

1:30-	Session 13: Overall Financing	Session 14: Risk Analysis Methods	Session 15: Infrastructure Management of				
3:00 p.m.	Mechanisms	Classroom 202	PPP Projects				
3.00 p.m.	Classroom 201	Moderator: Ricardo Sanchez, Cintra	Classroom 203				
	Moderator: Jonathan L. Gifford,	Moderator. Ricardo Sanenez, Cintra	Moderator: Bill Hale, TxDOT				
	George Mason University	A Methodological Framework for the Credit	Wioderator. Bill Hale, 1xD01				
	George Wason Oniversity	Assessment of Transport Infrastructure	Dallas Horseshoe Project- Reconstruction of the				
	Social Welfare Analysis of	Projects, Athena Roumboutsos, Aristeidis	Downtown Dallas Mixmaster- Project Update				
	Investment Public-Private	Pantelias, Emmanouil Sfakianakis,	and Challenges, Ceason Clemens, TxDOT				
			and Chattenges, Ceason Clemens, 1xDO1				
	Partnership, H. Oliver Gao,	University of the Aegean, 15-098	Marania Barfania and D2 Durings Thursday				
	Cornell University		Measuring Performance on P3 Projects Through				
		Lean Principles Application in Public-	a Systematic Requirements Management				
	Constituent Elements of Feasible	Private Partnership Projects' Procurement,	Program, David Brown,				
	Financing Modes for Urban Rapid	Ramtin Malek, Ghada M. Gad, Bowling	Parsons Corporation, 15-039				
	Rail Transit Projects, Di Wu, Wei	Green State University, 15-038					
	Liang, Shouqing Wang, Tsinghua		Selecting the Private Partner in Public Private				
	University, 15-005	An Empirical Study of Risks in PPP: The	Partnerships using fuzzy analytic network				
		Case of The Motorway Sector,	process, Hassan El Fathali, Tarek Zayed, Osama				
	Public Private Partnerships	Roberta Pellegrino, Nunzia Carbonara,	Moselhi, Concordia University, 15-054				
	(PPPs): The Concept, Rationale	Nicola Costantino,					
	and Evolution, Hassan Raza Shah,	Politecnico di bari, 15-072	Financial Promotion for Low Carbon Project				
	GC University, 15-040		Implementation Using Public-Private				
		The Value of Uncertainties in PPPs: a Real	Partnerships (PPPs) During Highway				
	Project Finance for Public Private	Options Approach in Infrastructure Projects	Construction, Jianchang Liu, Ministry of				
	Partnerships: Evidence from	in Brazil, Rafael Silva, Leonardo Cordeiro,	Transport, China, 15-095				
	Australia, James Smith, Michael	Luiz E. Brandão,	Transport, existing to the				
	Regan, Peter Love, Bond	PUC-Rio University, 15-103					
	University, 15-001	1 oc Rio omversity, 15 105					
3:00-	Coffee Break						
3:30 p.m.	Collec Bleak						
	Plenary Session						
3:30-	Amphitheater 204						
5:00 p.m.							
	Moderator: Phil Russell						
	Nicolas Rubio, Cintra US						
	Pierce Homer, Moffatt & Nichol						
	Michael Parker, Ernst & Young LLP						
	Satheesh Sundararajan, Public Private Infrastructure Advisory Facility (PPIAF), The World Bank						
6:30-	Conference Dinner						
9:00 p.m.	Dining Room 301						
1							

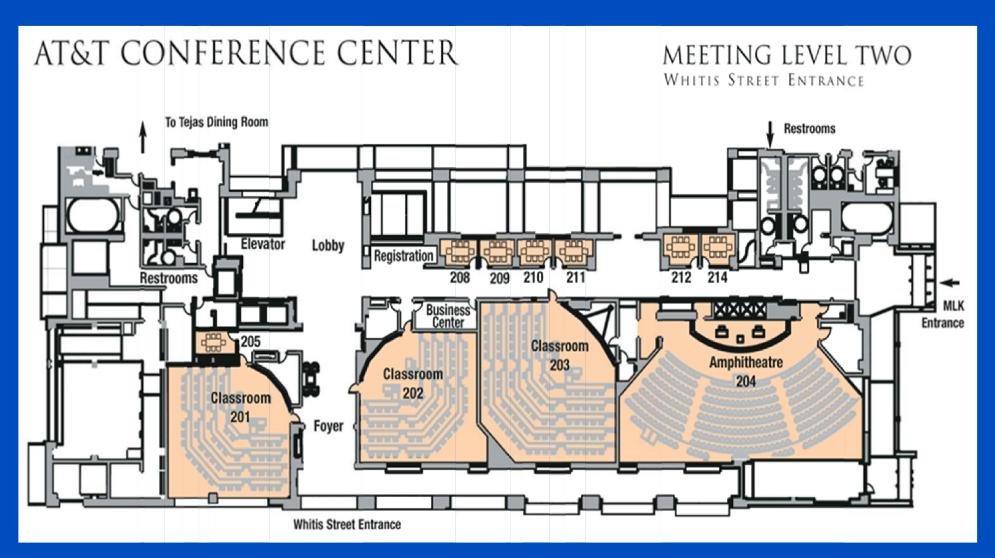
5 Friday, May 29, 2015

7:30-	Continental Breakfast					
8:30 a.m. 8:30- 10:00 a.m.	Session 16: Issues Pertinent to Specific Regions Classroom 201 Moderator: Fidel Saenz, Ferrovial Agroman PPP Challenges: the Case of Spain, Cesar Queiroz, Alejandro Lopez Martinez, Claret Consulting LLC, 15-081 Comparative Analysis of P3 Availability Payments in the USA and Canada, Ahmed Abdel Aziz, Khaled Abdelhalim, University of Washington, 15-086 Renegotiation of Transportation Public-Private Partnerships: The U.S. Experience, Nobuhiko Daito, Lisardo Bolaños Fletes, Jonathan L. Gifford, George Mason University, 15-070 Public-Private Partnerships in China Infrastructure Development: Experience and Challenges, Zhong	Session 17: Future Directions of Financial Mechanisms Classroom 202 Moderator: Rick Geddes, Cornell University Guarantees and Other Support Options for PPP Road Projects: Mitigating the Perception of Risks, Nozomi Tokiwa, Cesar Queiroz, World Bank, 15-027 Benchmarking as a Tool to Encourage Efficiency and Innovation in Granted Infrastructure – Mathematical Methods, Felipe da Silva Medeiros, Luis Afonso dos Santos Senna, Agência Nacional de Transportes Terrestres, 15-090 Open Public-Private Partnerships for Roadway Revenue Collection, Travis Dunn, Matthew Dorfman, D'Artagnan Consulting, 15-106 Proposing an alternative to replace Minimum Revenue Guarantee in PPPs projects, Deog Sang Bae, Texas A&M, 15-032	Session 18: Infrastructure Management of PPP Projects Classroom 203 Moderator: Zhong Wang, Dalian University of Technology Sustainable Management of Road Maintenance through Mitigation of Pavement Damage Caused by Overloaded Heavy Vehicles, Koos Smit, South African National Roads Agency, 15-076 Using Transportation Asset Management Information in Decision-Making for Public-Private Partnership Projects, Nima Kargah-Ostadi, James M. Sassin, Fugro Roadware, 15-088 Infrastructure Asset Management in a large scale European PPP project, Mikkel Bruun, Pascal Laumet, AgileAssets, 15-048 Project Asset Management for Pavement Assets under Performance Based Contracts, Zaid Alyami, Susan L. Tighe, University of Waterloo, 15-101			
	Wang, Dalian University of Technology					
10:00- 10:30 a.m.	Coffee Break					
10:30- 12:00 p.m.	Closing Ceremony Amphitheater 204 Russell Zapalac, TxDOT Patricia de la Peña, Nossaman LLP					

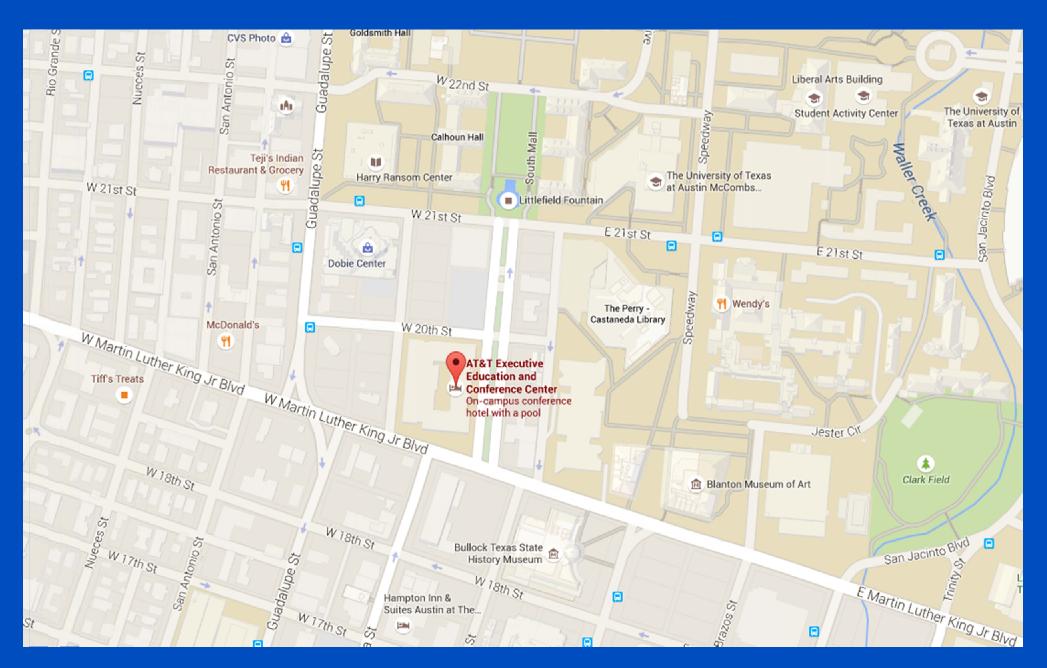
With US headquarters in Austin, Texas, Cintra is a subsidiary of Madrid -based Ferrovial. Cintra is the leading private-sector transportation infrastructure company in the world with experience spanning more than 45 years of innovative infrastructure development on three continents. Today its portfolio includes more than 1,200 miles of managed highways worldwide, representing a total global investment in roadway improvements of approximately \$27 billion. Cintra manages more than \$10 billion in infrastructure projects in the United States.



All meetings will take place in the AT&T Conference Center. Please refer to the map below.



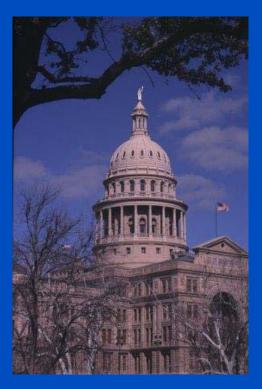
Located off of West Martin Luther King Blvd. and West 20th Street Right Next to the UT at Austin Campus



Check out some of Austin's Local Attractions!

Austin, Texas is one of the fastest growing cities in the United States of America. Nestled in the heart of the Texas Hill Country, Austin has a breath-taking landscape sculpted by rolling hills to the west and blackland prairie to the east. The city is but ilt on a unique geological formation of caves, bubbling streams, and contrasting landforms. This geography has shaped the city's culture, from cattle drives along the his toric Chisholm Trail to the strategic construction of Interstate 35 in 1956, to the vibrant eco-culture that Austinites enjoy today. While you are here, we invite you to enjoy the city's natural beauty like locals do at Zilker Park, Barton Springs, the Botanical Gardens, or kayaking on Lady Bird Lake.

"Deep in the heart of Texas," Austin is a vibrant cultural nexus that offers something for everyone. While you are out and about, be stop for a moment at any one of the more than 250 regular venues sprinkled around the city to enjoy the live music that has helped Austin to earn the title "Live Music Capitol of the World." Austin is so well known for its live music that each year in March tens of thousands of music fans from all over the world come to attend SXSW and take in the Austin culture. Also, be sure to visit our award-winning restaurants and food trailers, whose culinary delights have been hailed on the Food Network and Travel Chanel.





ICPPP2015 Co-Sponsors



























We provided advisory services for the first availability payment concession of a multi-asset project in the U.S., expediting the replacement of hundreds of bridges under a single contract.



PENNDOT RAPID BRIDGE REPLACEMENT P3 ADVISORY Statewide, PA | Services Comp.: 2015 | Const. Cost: \$1.1B

Lochner MMM Group combines best practices with innovative solutions to address the unique challenges of transportation P3 projects.

- Extensive résumé of major P3 highway, bridge, rail, and transit projects across North America.
- Proven systems and technology to expedite schedules and provide best value.
- Public Works Financing "Top Player in US P3 Market".
- Advisory, program management, and design expertise.

Contact:

Phil Russell, PE, JD President & CEO phil.russell@lochnermmmgroup.com





INTERNATIONAL CONFERENCE ON PUBLIC-PRIVATE PARTNERSHIPS